# Is Short-Termism Killing the American Innovation Engine?

**NBER Innovation Summer Institute** 

#### Karen G. Mills

Senior Fellow, Harvard Business School Former Administrator of the U.S. Small Business Administration

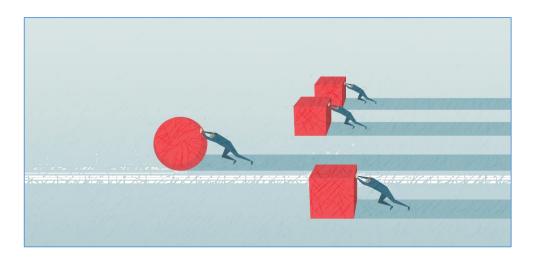
July 18, 2017



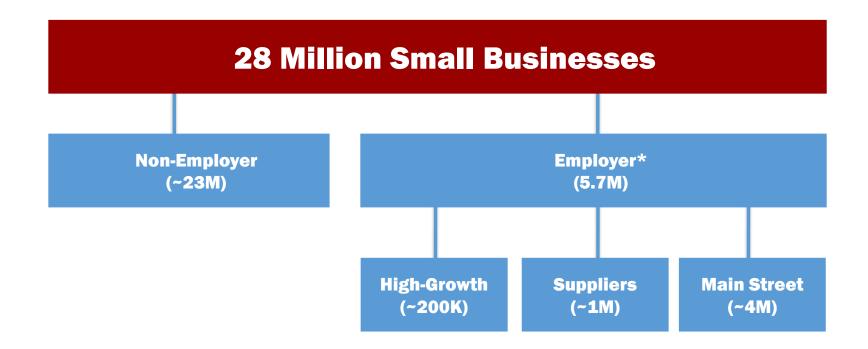
### WHO IS INNOVATING?

- Large Corporations
- Government-sponsored researchers and universities
- Small businesses and entrepreneurs

What pressure is "short-termism" putting on each?



## SMALL BUSINESSES ACCOUNT FOR HALF OF U.S. JOBS



Source: U.S. Census Bureau

Note: Remaining 500,000 business are Non-Supplier Businesses in the Traded Sector

#### INNOVATION FROM HIGH GROWTH ENTREPRENEURIAL FIRMS

- Financing sources putting increasing pressure on entrepreneurs for short-term results
  - VC funding "J curve" under pressure
- Entrepreneurs focus in areas where funding is more available
  - High interest in low capital intensive sectors like software
  - Absence of "scale up" capital for expensive new technologies (\$100 million for pilot plant)

### **INNOVATION FROM SUPPLY CHAIN FIRMS**

# Supply Chain versus Business-to-Consumer Framework

The Supply Chain Economy Matters for Economic Performance

All Industries, 2013			
Employment	118M		
Average Wage	\$47,700		
STEM Intensity	5.6%		

Supply Chain			
Employment	44M (37%)		
Average Wage	\$61,700		
STEM Intensity	11.4%		

Business-to-Consumer		
Employment	74M (63%)	
Average Wage	\$39,200	
STEM Intensity	2.1%	



### **INNOVATION FROM SUPPLY CHAIN FIRMS**

# Traded Supply Chain Services Are High-STEM

But they barely patent

	Supply Chain Traded		Business-to-Consumer Traded	
Traded	Employment	8.1M (7%)	Employment	2.4M (2%)
Manufacturing	Average Wage	\$57,400	Average Wage	\$47,200
	STEM Intensity	11.7%	STEM Intensity	4.5%
Traded	Employment	18.7M (16%)	Employment	13.4M (11%)
Services	Average Wage	\$80,800	Average Wage	\$57,800
	STEM Intensity	19.3%	STEM Intensity	6.1%



# **POLICY SUGGESTIONS**

Policy actions differ by type of firm.

Type of Firm	Potential Policy Actions
Large Corporation	<ul> <li>Incentives for more long-term corporate R&amp;D (e.g. tax credits)</li> </ul>
High Growth Entrepreneurial Firms	<ul><li>Incubators /accelerators</li><li>Greater access to venture capital</li></ul>
Supply Chain Services Firms	<ul> <li>Industry clusters</li> <li>Incentives for partnerships with end users for financing or shared research</li> </ul>